









National Drug Strategy: Break Drug Supply Chains

Commenced and on track	
Commenced and minor delays	
Commenced and not on track	
Completed	
Not yet commenced	

Drug Strategy Objective	Action number	Action	Action Owner(s)	Linked local plan or strategy	Update	Start date	Target finish date	Progress
Targeting the 'middle market' –breaking the ability of gangs to supply drugs wholesale to neighbourhood dealers	1.01	Partnership to contribute and support serious violence duty strategic assessment and in process continue working to understand the dynamic affiliations between Violence, drugs and group/gang offending in Barnet	Safer Communities Partnership Board CDPB				Oct-23	
		Partnership to consider how can support the implementation and delivery of Met Police Business Plan						
Targeting the 'middle market' –breaking the ability of gangs to supply drugs wholesale to neighbourhood dealers	1.02	To include proactively target middle market suppliers of Class A drugs in conjunction with Specialist Crime – Op Fagin Covert police deployment with view to securing best evidence and leading to meaningful custodial sentences at court	Safer Communities Partnership Board CDPB Met Police		Operation Dakota underway - update at CDPB 19/10/23			
Targeting the 'middle market' –breaking the ability of gangs to supply drugs wholesale to neighbourhood dealers	1.03	Partnership to consider how it can support disruption of county lines/serious organised crime, by reviewing impact of current operational work that identifies people involved in organised crime, then identify next steps to take forward.	Barnet Safer Communities Partnership Board (SVD work)					
Targeting the 'middle market' –breaking the ability of gangs to supply drugs wholesale to neighbourhood dealers	1.04	Ensuring police representation at CDPB is co-ordinated and communicates with 5 policing strands	Met Police				Aug-23	
Going after the money – disrupting drug gang operations and seizing their cash	1.05	Police to update regularly on activity and outcomes on relevant police operations. To include: NW Proactive alongside OP Fagin and Specialist Crime actively targeting middle and upper market dealers. Utilisation of policy and procedure to secure tangible assets both financial and property	Met Police		Operation Dakota underway - update at CDPB 19/10/23		Jul-23	
Rolling up county lines – bringing perpetrators to justice, safeguarding and supporting victims, and reducing violence and homicide		Police to update regularly on activity and outcomes on relevant police operations. To include: NW Proactive working alongside Op Orochi to identify active live drug lines and apprehend those responsible Safeguard those of concern in relation CSE and signpost to LA for intervention measures	Met Police		Operation Dakota underway - update at CDPB 19/10/23 Increased nos of RA appts to reduce waiting time.		Jul-23	
Tackling the retail market – improving targeting of local drug gangs and street dealing	1.07	Partnership to support review of DIP process including police clearance	Met Police CGL		Oct 23- unable to have CGL staff in custody -police decision		Oct-23	
Tackling the retail market – improving targeting of local drug gangs and street dealing	1.08	Proactive patrols by NW Proactive, NPT and VSU to reduce street dealing and associated ASB within the community	Met Police					

National Drug Strategy: Break Drug Supply Chains

- Commenced and on track
- Commenced and minor delays
- Commenced and not on track
- Completed
- Not yet commenced



Drug Strategy Objective	Action number	Action	Action Owner(s)	Linked local plan or strategy	Update	Start date	Target finish date	Progress
Delivering world-class treatment and recovery services – strengthening local authority commissioned substance misuse services for both adults and young people, and improving quality, capacity and outcomes	2.01	Quality of access to support for domestic abuse victims and perpetrators to be reviewed. To include pathways for perpetrators, specialist 'healthy relationship' support in SMU services, identification skills in workforce.	CGL Public Health VAWG				Mar-24	Not yet commenced
Delivering world-class treatment and recovery services – strengthening local authority commissioned substance misuse services for both adults and young people, and improving quality, capacity and outcomes	2.02	Review capacity levels for Tier 4 treatment provision against need	Public Health CGL		Review in progress	01-Jul-23	Aug-23	Commenced and minor delays
Delivering world-class treatment and recovery services – strengthening local authority commissioned substance misuse services for both adults and young people, and improving quality, capacity and outcomes	2.03	Improve and encourage access to substance misuse support for under-represented groups by identifying barriers to engagement and treatment. Review workforce skills and interventions on offer as part of this. To include: LGBTQI+, faith groups, Women, ethnic minority groups and older adults.	Public Health		CGL work to engage Jewish community is ongoing.	01-Jul	Mar-24	Commenced and on track
Delivering world-class treatment and recovery services – strengthening local authority commissioned substance misuse services for both adults and young people, and improving quality, capacity and outcomes	2.04	Increase awareness of and access to the specialist community substance misuse service. To include targeted promotional work tailored to underserved wards or specific groups, review physical access opportunities. Identify cross border opportunities in this area of work.	Public Health		CGL - Marketing plan in place. Recently posters with GPs		Mar-24	Commenced and on track
Delivering world-class treatment and recovery services – strengthening local authority commissioned substance misuse services for both adults and young people, and improving quality, capacity and outcomes	2.05	Refresh and relaunch locally commissioned services for pharmacy needle exchange and GP shared care.	Public Health, ICB CGL LPC				Nov-23	Not yet commenced

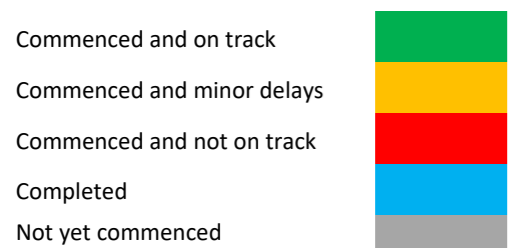
Strengthening the professional workforce – developing and delivering a comprehensive substance misuse workforce strategy	2.06	Build and strengthen system wide skills and knowledge to improve screening, identification and referral between agencies. To include adult social care, learning disability teams.	CGL CDPB	CGL have launched training on identification, screening and referral re drugs and alcohol. Training to be rolled out across the partnership.	Sep-23	Jul-24	
Strengthening the professional workforce – developing and delivering a comprehensive substance misuse workforce strategy	2.07	Review opportunities for system wide delivery of interventions to maximise opportunities for change. To include 'Alcohol: applying All Our Health'	Public Health			Dec-23	
Strengthening the professional workforce – developing and delivering a comprehensive substance misuse workforce strategy	2.08	Investigate how the MECC programme can support CDPB aims	Public Health	LK met MO MECC lead 5/10/23. Agreed MECC aims align well with CDPB. MO to present on MECC at Jan CDPB. LK to support promotion of MECC online training across partnership		Sep-23	
Strengthening the professional workforce – developing and delivering a comprehensive substance misuse workforce strategy	2.09	Development of an LBB specific workforce development plan. To include specialist substance misuse services and wider workforce.	Public Health	NCL workforce development subgroup established and first meeting in Oct 23.		Dec-23	
Strengthening the professional workforce – developing and delivering a comprehensive substance misuse workforce strategy	2.10	Development of local learning opportunities. To include education and secondment opportunities.	Public Health			Dec-23	
Ensuring better integration of services – making sure that people's physical and mental health needs are addressed to reduce harm and support recovery, and joining up activity to maximise impact across criminal justice, treatment, broader health and social care, and recovery	2.11	Explore opportunities for joint working and/or joint commissioning across health and social care services in order to improve physical/mental health outcomes. To include substance misuse, sexual health, hepatology, hospitals, stopping smoking, GPs, adult/childrens social care, pharmacies, HMPPS, Wellbeing service, MH services.	Public Health LBB			Mar-24	
Ensuring better integration of services – making sure that people's physical and mental health needs are addressed to reduce harm and support recovery, and joining up activity to maximise impact across criminal justice, treatment, broader health and social care, and recovery	2.12	Review LBB harm reduction offer and expand opportunities for access and innovative work. To include naloxone, needle exchange (inc vending machine), BBV testing and vaccinations, post non-fatal OD interventions, issuing of PH drug alerts.	Public Health CGL			Mar-23	

Ensuring better integration of services – making sure that people’s physical and mental health needs are addressed to reduce harm and support recovery, and joining up activity to maximise impact across criminal justice, treatment, broader health and social care, and recovery	2.13	Develop joined up learning systems and ‘critical friends’ to identify system wide areas for change and embed learning outcomes. To include a drug and alcohol related death panel	Public Health	Oct 23- DRD - Engagement with other areas re development of DRD TOR/paper work. Meeting with coroner 13/9/23, Plans to approach boroughs in coroners footprint for joint working.	Nov-23
Ensuring better integration of services – making sure that people’s physical and mental health needs are addressed to reduce harm and support recovery, and joining up activity to maximise impact across criminal justice, treatment, broader health and social care, and recovery	2.14	Set up Serious and Multiple Disadvantage (SMD) subgroup to review the current SMD provision	Public Health CDPB	Subgroup for Co-occurring conditions established. TOR being established - October 23.	Aug-23
Ensuring better integration of services – making sure that people’s physical and mental health needs are addressed to reduce harm and support recovery, and joining up activity to maximise impact across criminal justice, treatment, broader health and social care, and recovery	2.15	Ensure systematic and targeted approaches are in place to engage with people who are rough sleeping with potential substance misuse issues. To include a review of this by specialist RSDAT.	Public Health		Aug-23
Ensuring better integration of services – making sure that people’s physical and mental health needs are addressed to reduce harm and support recovery, and joining up activity to maximise impact across criminal justice, treatment, broader health and social care, and recovery	2.16	Develop pathways for offering more systematic substance misuse support within supported accommodation pathways	Barnet Homes CGL HAB		Oct-23
Ensuring better integration of services – making sure that people’s physical and mental health needs are addressed to reduce harm and support recovery, and joining up activity to maximise impact across criminal justice, treatment, broader health and social care, and recovery	2.17	Addressing gaps in housing provision – including access to long term stable accommodation, pathway from tier 4 treatment and dry provision	Barnet Homes CGL Public Health		Mar-24
Improving employment opportunities – linking employment support and peer support to Jobcentre Plus services	2.18	Review ETE provision beyond IPS	Public Health		Oct-23

Improving employment opportunities – linking employment support and peer support to Jobcentre Plus services	2.19	Engagement with JCP to identify opportunities for improving employment outcomes for substance users.	CGL JCP Public Health	CGL/PH/JCP meeting 6.9.23 - agreed mutual training between CGL/JCP, co-location to be explored @Barnet JCP, attendance at team meetings, MECC training shared with JCP. CGL training for workcoaches taking place in October. From Nov CGL satellites based in Barnet, Hendon and NL Business park Job centres.	Sep-23	Oct-23	
Increasing referrals into treatment in the criminal justice system – specialist drug workers delivering improved outreach and support treatment requirements as part of community sentences so offenders engage in drug treatment	2.20	Setting up of partnership subgroup to drive criminal justice areas of work	HMPPS CGL Public Health	Subgroup meeting monthly		Jul-23	Completed
Increasing referrals into treatment in the criminal justice system – specialist drug workers delivering improved outreach and support treatment requirements as part of community sentences so offenders engage in drug treatment	2.21	Identify barriers to referrals into treatment from criminal justice agencies. To include statutory opportunities eg DRR/ATR/DIP RAs and voluntary opportunities.	HMPPS CGL Police	work taking place in Mag ct to improve ATR/DRR nos and offer voluntary referrals. Unable to access Police custody. New probation CGL lead developing pathways. Prison CoC work going well.	Jun-23	Sep-23	
Increasing referrals into treatment in the criminal justice system – specialist drug workers delivering improved outreach and support treatment requirements as part of community sentences so offenders engage in drug treatment	2.22	Examine opportunities for cross border work to improve referrals. To include magistrates courts.	HMPPS CGL Public Health	Oct 23 - Joint working Willesden Mag ct with Barnet and Harrow has led to 5 days a week staffing from early October. Cross border work re coroners court and DRD panel being looked into. NCL wide workforce development group established.	Jun-23	Oct-23	
Increasing referrals into treatment in the criminal justice system – specialist drug workers delivering improved outreach and support treatment requirements as part of community sentences so offenders engage in drug treatment	2.23	Review opportunities to increase knowledge and workforce skills across criminal justice agencies regarding substance misuse in order to improve identification and referrals and reduce harm.	HMPPS CGL	Training to Magistrates on 10/10/23. Training offered to probation - development underway.	Sep-23	Dec-23	
Keeping people engaged in treatment after release from prison – improving engagement of people before they leave prison and ensuring better continuity of care in the community	2.24	Monitor prison link pick up rate and identify actions to remedy	CGL Public Health	Ongoing work. Action plan from CoC self audit. Improvements being seen Oct 23.		Jul-23	
Keeping people engaged in treatment after release from prison – improving engagement of people before they leave prison and ensuring better continuity of care in the community	2.25	Complete “continuity of care self assessment and audit” Continuity of care for prisoners who need substance misuse treatment - GOV.UK (www.gov.uk)	CGL Public Health	Continuity of Care assessment completed 10/10/23 by PH/Probation/ CGL/ HMP WWS. Submitted to OHID. Action plan established to be monitored by CJ/SMU subgroup.	Oct-23	Oct-23	Completed

Keeping people engaged in treatment after release from prison – improving engagement of people before they leave prison and ensuring better continuity of care in the community	2.26	Consider usefulness of resettlement panels	HMPPS Barnet Homes, CGL			Oct-23	
Improving access to and uptake of treatment by people misusing alcohol	2.27	Improving pathways from hospital provision	CGL RFL	Initial discussion with some hospital staff. Plans to pick up this workstream Q3		Sep-23	
Improving access to and uptake of treatment by people misusing alcohol	2.28	Development of improved joint working between hospital and community-based SMU treatment. To include a focus on managing harm of most frequent alcohol hospital users	CGL RFL	Initial discussion with some hospital staff. Plans to pick up this workstream Q3		Sep-23	
Improving access to and uptake of treatment by people misusing alcohol	2.29	Supporting access to broader physical health services for alcohol users	CGL Public Health ICB			Jan-24	
Improving access to and uptake of treatment by people misusing alcohol	2.30	Barnet Public Health and ICS to review alcohol identification and pathways from GP provision	Public Health ICS			Sep-23	
Strengthening the professional workforce – developing and delivering a comprehensive substance misuse workforce strategy	2.31	Establish subgroup for workforce development	Public Health	Subgroup established for workforce development with NCL partners. Initial meeting 5/10/23. Work will feed into OHID workforce devpt group.	Oct-23	Jul-24	

National Drug Strategy: Break Drug Supply Chains



Drug Strategy Objective	Action number	Action	Action Owner(s)	Linked local plan or strategy	Update	Start date	Target finish date	Progress
Applying tougher and more meaningful consequences – ensuring there are local pathways to identify and change the behaviour of people involved in activities that cause drug- and alcohol-related harm	3.01	Consider whether a partnership approach to SMD should be adopted by scoping options and analysing cohort – including police demand reduction. Complete via SMD sub group.	Public Health CDPB				Oct-23	Commenced and on track
Delivering school-based prevention and early intervention – ensuring that all pupils receive a co-ordinated and coherent programme of evidence-based interventions to reduce the chances of them using drugs	3.02	Explore opportunities with School Super zones – potentially a pilot	Public Health Education				Dec-23	Not yet commenced
Delivering school-based prevention and early intervention – ensuring that all pupils receive a co-ordinated and coherent programme of evidence-based interventions to reduce the chances of them using drugs	3.03	Identify what support is required from schools and PRU to develop and implement policies for health education, including elements of UNESCO, UNODC and WHO guidance noted above.	Public Health Education				Dec-23	Not yet commenced
Delivering school-based prevention and early intervention – ensuring that all pupils receive a co-ordinated and coherent programme of evidence-based interventions to reduce the chances of them using drugs	3.04	Audit current schools and PRU coverage and identify priority schools for engagement – including overlap with other programmes including Healthy Schools, resilient schools etc	Public Health Education				Dec-23	Not yet commenced
Delivering school-based prevention and early intervention – ensuring that all pupils receive a co-ordinated and coherent programme of evidence-based interventions to reduce the chances of them using drugs	3.05	Education settings to review school referral pathways to treatment services, particularly where substance misuse has been identified as a reason for suspension.	Public Health Education				Dec-23	Not yet commenced

<p>Delivering school-based prevention and early intervention – ensuring that all pupils receive a co-ordinated and coherent programme of evidence-based interventions to reduce the chances of them using drugs</p>	3.06	<p>Consider opportunities for expanding current provision of workshops for parents – consider overlap with county lines work etc</p>	<p>Public Health CGL</p>		Dec-23
<p>Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk</p>	3.07	<p>The partnership may wish to consider whether evidence-based parenting skills programmes are provided and accessed by parents in contact with, or who would benefit from, substance misuse treatment services.</p>	<p>LBB Children Services CDPB</p>		Apr-24
<p>Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk</p>	3.08	<p>The partnership may wish to consider whether evidence-based personal and social skills education and interventions are provided and accessed by children and young people affected by an adult’s substance misuse.</p>	<p>LBB Children Services CDPB</p>		Apr-24
<p>Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk</p>	3.09	<p>The partnership may wish to consider whether information sharing and referral pathways from child in need assessment to substance misuse treatment services are effective.</p>	<p>LBB Children Services CGL</p>	<p>Oct 23- examination of CYP data to determine levels of need underway.</p>	Apr-23
<p>Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk</p>	3.1	<p>The partnership may wish to consider whether opportunities exist to improve referral pathways into substance misuse treatment for parents who do not live with their children.</p>	<p>LBB Children Services CGL</p>		Apr-23

Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk	3.11	The partnership may wish to consider whether opportunities exist for collaborative assessment and improved referral pathways for families which may benefit from early help or child social care support.	LBB Children's services	Oct 23- examination of CYP data to determine levels of need underway.	Apr-23
Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk	3.12	The partnership may wish to consider whether there are any opportunities to further support people who inject substances to minimise risks to children with whom they live	CGL	Oct 23- examination of CYP data to determine levels of need underway.	Apr-23
Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk	3.13	The partnership may wish to consider what opportunities exist to provide substance misuse interventions to parents and other adults not currently in treatment.	LBB Children Services CDPB	Oct 23- examination of CYP data to determine levels of need underway.	Apr-23
Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk	3.14	The partnership may wish to consider whether the current assessment process for looked after children effectively considers substance misuse issues.	LBB Children Services CDPB		Apr-23
Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk	3.15	The partnership may wish to consider whether there are opportunities to improve the provision of early help or children's social care support to children in treatment and other children in their households.	LBB Children Services CDPB		Apr-23

Supporting young people and families most at risk of substance misuse or criminal exploitation – co-ordinating early, targeted support to reduce harm within families that is sensitive to all the needs of the person or family and seeks to address the root causes of risk	3.16	Partners to consider opportunities for engaging young people with multiple vulnerabilities	CDPB		Apr-23
Reducing alcohol-related harm through increasing access to early intervention services	3.17	Consider options for expanding Drinkcoach reach, exploring options for a workplace offer and work with provider to increase uptake of follow up interventions.	Public Health		Jan-24
Reducing alcohol-related harm through increasing access to early intervention services	3.18	Review current screening mechanisms, IBA provision, and referral pathways for older people to determine whether opportunities for improvement exist.	Public Health		Jan-24
Reducing alcohol-related harm through increasing access to early intervention services	3.19	The partnership to consider actions to address substance misuse in the workplace.	Public Health CDPB		Oct-24
Reducing alcohol-related harm through increasing access to early intervention services	3.2	The partnership may wish to consider how it could respond locally to the recommendations made in 'Our Invisible Addicts'	Public Health CDPB		Oct-24
Reducing alcohol-related harms through promotion of the four statutory licensing objectives	3.21	Barnet Public health to review their role in as a responsible authority and establish a process for reviewing applications and applying public health data	Public Health	Oct 23 - initial discussion held to make PH licensing lead aware of CDPB interest.	Feb-24
Reducing alcohol-related harms through promotion of the four statutory licensing objectives	3.22	The partnership to consider options for further developing interventions for addressing crime and ASB in licensed premises	CDPB		Feb-24